

**University of Suffolk
Board of Directors Meeting**

**1.00pm, Tuesday 31 October 2023
W310, Waterfront Building**

AGENDA

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|--------------|---|--------------------------------|
| 1. | Apologies | Formal
Business
Approval |
| 2. | Recommendations of the Nominations Committee (IA)
<i>Paper attached</i> | |
| 3. | Declarations of Interests | Formal
Business
Approval |
| 4. | A. Minutes of the Board meeting held on 4 July 2023 (IA)
<i>(Agree minutes for publication)</i> | |
| | B. Matters arising (IA) | Discussion &
Approval |
| 5. | Standing items | |
| | A. Vice-Chancellor's Update (HL) <i>(Paper attached)</i> | Information &
Discussion |
| | B. Student Recruitment Update (TG) <i>Paper attached</i> | Information &
Discussion |
| | C. Finance Report - 2022/23 Outturn and 2023/24 Forecast (JK)
<i>Paper attached</i> | Information &
Discussion |
| 6. | Presentation | |
| | A. LSC London Campus Proposal (MD) <i>Papers attached</i> | Information &
Discussion |
| BREAK | | |
| 7. | Proposals | |
| | A. Sports Hub Relocation Proposal (TG) <i>Papers attached</i> | Discussion &
Approval |
| 8. | Governance | |
| | A. OfS Outcomes Report (HL) <i>Papers attached</i> | Information &
Discussion |

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| B. | Recommendations of the Vice-Chancellor's Recruitment Committee (IA) <i>Paper to follow</i> | Discussion & Approval |
| C. | Board and Sub-Committee Terms of Reference (TG) <i>Paper attached</i> | Approval |
| 9. Annual/Monthly Reports/Updates | | |
| A. | University of Suffolk Dental CIC Update (SH) <i>Verbal</i> | Information & Discussion |
| B. | TEF and NSS Outcomes Report and Presentation (MD) <i>Paper attached</i> | Discussion & Approval |
| C. | Campus Sustainability Annual Report 2022/23 (TG) <i>Papers attached</i> | Information & Discussion |
| 10. * Papers for Information | | |
| A. | Operational Plan 2022/23 (HL) <i>Papers attached</i> | Information |
| B. | Nominations Committee Minutes (11 October 2023) (IA) <i>Paper attached</i> | Information |
| C. | Vice-Chancellor's Recruitment Committee Minutes (13 October 2023) (IA) <i>Paper attached</i> | Information |
| D. | Senate Minutes (13 July 2023) (HL) <i>Paper attached</i> | Information |
| E. | OfS Reportable Events Register (TG) <i>Paper attached</i> | Information |
| F. | Company Seal Register (TG) <i>Paper attached</i> | Information |
| G. | Directors Register of Attendance (TG) <i>Paper attached</i> | Information |
| 11. Any Other Business | | |
| 12. Dates of Next Meetings | | |
| Tuesday 28 November 2023 – 9.00 – Board/Senate Workshop | | |
| Tuesday 28 November 2023 – 13.00 | | |
| Thursday 11 January 2024 – 16.00 - Virtual Coffee | | |
| Tuesday 6 February 2024 – 13.00 – Additional Meeting | | |
| Tuesday 19 March 2024 – 16.00 – Virtual Coffee | | |
| Tuesday 23 April 2024 – 13.00 | | |
| Wednesday 5 June 2024 – 16.00 – Virtual Coffee | | |
| Tuesday 2 July 2024 – 13.00 | | |
| Wednesday 30 October 2024 – 13.00 | | |
| Wednesday 27 November 2024 – 13.00 | | |

* Papers for information are for report only and will not be discussed at the meeting. If you would like to open an agenda item for discussion, please contact the Chair or Secretary at least 48 hours prior to the meeting.