

**University of Suffolk  
Board of Directors Meeting**

**2.00pm, Tuesday 23 November 2021  
The Hold**

**AGENDA**

- |    |                                  |   |                          |
|----|----------------------------------|---|--------------------------|
| 1. | <b>Apologies</b>                 | Formal  | Business                 |
| 2. | <b>Declarations of Interests</b> | Formal  | Business                 |
| 3. | <b>A.</b>                        | <u><a href="#">Minutes of the Board meeting held on 26 October 2021</a></u> <b>(MP)</b> | Business                 |
|    | Approval                         | <i>(Agree minutes for publication)</i>  |                          |
|    | <b>B.</b>                        | <b>Matters arising (MP)</b>   | Discussion &<br>Approval |
| 4. | <b>Vice-Chancellor's Update</b>  | (HL) <i>(Verbal)</i>  | Information              |

**Papers for Discussion**

- |    |           |  |                             |
|----|-----------|--|-----------------------------|
| 5. | <b>A.</b> | Presentation and Discussion on Student Growth in Ipswich (HL)  | Information &<br>Discussion |
|    |           | • Student Recruitment and Enrolment Update (TG/PB) <i>Paper attached</i>                                 |                             |
|    | <b>B.</b> | People Metrics Report 2020/21 (JB) <i>Paper attached</i>   | Information &<br>Discussion |
|    | <b>C.</b> | Remuneration Policy (JB) <i>Paper attached</i>   | Approval                    |
|    | <b>D.</b> | Health and Safety & Wellbeing Annual Report (TG) <i>Paper attached</i>                                   | Discussion &<br>Approval    |
|    | <b>E.</b> | Annual Report of the Audit and Risk Committee (PW) <i>Paper attached</i>                                 | Approval                    |
|    | <b>F.</b> | Going Concern Report (ST) <i>Paper attached</i>  | Approval                    |
|    | <b>G.</b> | Financial Statements and Report of the External Auditors for Approval 2020/21 (ST) <i>Paper attached</i> |                             |
|    | <b>H.</b> | Prevent Duty Compliance Annual Monitoring Review (TG) <i>Paper attached</i>                              | Discussion &<br>Approval    |
|    | <b>I.</b> | Period 3 Management Accounts (ST) <i>Paper attached</i>  | Discussion &                |



