

**University of Suffolk
Board of Directors Meeting**

**1.00pm, Wednesday 20 March 2019
Boardroom, 6th Floor, University of Suffolk, Waterfront Building**

AGENDA

| | | | |
|--------|----|--|--------------------------|
| 1.00pm | 1. | Apologies | Formal Business Approval |
| | 2. | Nominee of Senate to the Board (TG) <i>Paper attached</i> | Approval |
| | 3. | Declarations of Interests | Formal Business Approval |
| | 4. | A. Minutes of the Boards meeting held on 26 November 2018 and 16 January 2019 (WP) | Approval |
| | | B. Matters arising (WP) | Discussion & Approval |
| 1.05pm | 5. | Strategic Discussion and Presentation University of Suffolk - Where Next? <i>Papers attached</i> | Discussion & Approval |
| | | I. Areas of Distinctiveness | |
| | | II. Resource Strategy | |
| | | III. Strategic Initiatives: | |
| | | i. East Building | |
| | | ii. BT Bid | |
| | | iii. University of Suffolk and FE Strategy | |
| | | IV. Operational Plan and KPIs | |
| 2.35pm | | Break | |
| | | <u>Papers for Discussion</u> | |
| 2.45pm | 6. | A. Vice-Chancellor's Update (HL) <i>Paper attached</i> | Discussion |
| 3.05pm | | B. Tuition Fees 2020/21 (TG/ST) <i>Paper attached</i> | Approval |
| 3.15pm | | C. Tuition Fee and Credit Control Policy 2019/20 (TG/ST) <i>Paper attached</i> | Approval |
| 3.25pm | | D. Student Recruitment and Enrolment (TG) <i>Paper attached</i> | Information & Discussion |
| 3.40pm | | E. Unconditional Offers (TG) <i>Paper attached</i> | Information & Discussion |
| 4.00pm | | F. Period 6 Management Accounts (TG/ST) <i>Paper attached</i> | Information & Discussion |

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| 4.10pm | G. | East Building and Library Refurbishment (TG) <i>Paper attached</i> | Discussion & Approval |
| 4.25pm | H. | Foundation Board Minutes and Update (CE) <i>Paper attached</i> | Information & Discussion |
| 4.35pm | I. | Gender Pay Gap (HL) <i>Paper to follow/Tabled</i> | Discussion & Approval |
| 4.45pm | J. | Nominations Committee Recommendations (TG) <i>Paper to follow</i> | Approval |

Papers for Information

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| 5.00pm | 7. | A. | Board Governance Effectiveness Review Sub-group Minutes (DE) <i>Paper attached</i> | Information |
| | | B. | HESA18 and HESES18 Student Data Returns (TG/ST) Paper attached | Information |
| | | C. | OfS TRAC and TRAC(T) Returns (TG) <i>Paper attached</i> | Information |
| | | D. | Academic Committee Update (TG) Paper attached | Information |
| | | E. | Audit and Risk Committee Minutes (24 January 2019) (RW) <i>Paper attached</i> | Information |
| | | F. | Senate Minutes (29 November 2018) (HL) <i>Paper attached</i> | Information |
| | | G. | Company Seal Register (TG) <i>Paper attached</i> | Information |
| | | H. | Directors Register of Attendance (TG) Paper attached | Information |
| 5.05pm | 8. | Any Other Business | | |
| | 9. | Dates of Next Meetings: | | |
| | | Tuesday 9 July 2019 – 13.00 - Ipswich | | |
| | | Monday 14 October 2019 – 13.00 - Ipswich | | |
| | | Monday 25 November 2019 – 13.00 – Ipswich | | |